

**Hateley
Heath**

**Stone
Cross**

Big Local

HATELEY CROSS BIG LOCAL PLAN 2021-2026



Local Trust | Big Local



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1. WELCOME AND INTRODUCTION

Welcome to the May 2021 updated Hateley Cross Big Local Plan, July 2021 -2026. This plan builds on the previous plans from 2016 -2018 and 2018-2021 and takes us to the end of the Big Local programme in 2026.

Six years ago, Hateley Heath and Stone Cross joined together to become Hateley Cross Big Local and was one of 150 areas in the country to become a Big Local Area. This meant it would receive a grant of £1,000,000 from the National Lottery over 10 years to invest in the area and community as the community decided. Areas were chosen because they were recognised as localities of need that had missed out on Lottery and other funding over many years. What makes Big Local different to many other community programmes is that all decisions on how to invest this money are made directly by local people.

The Hateley Cross Big Local Partnership, the group that steers the Big Local locally is made up of local residents and was set up in 2015 to work towards the launch of the programme. After a lot of work to establish the Partnership and to consult with the wider community, the first plan was launched in 2016 and set out a programme which has taken us up to June 30th, 2021.

This new updated plan describes the Big Local priorities from now until the end of Big Local funding in 2026, and also summarises and celebrates some of the things we have achieved so far. It sets out a programme to take us through the next four and a half years; it is based on the learning from our first five years and extensive feedback from and conversations with the members of the community and local partners working in the area.

The new plan was created as a collaborative process through several planning meetings involving the Partnership, the Locally Trusted Organisation workers and the Big Local Rep from Local Trust – the central body that administers the grant on behalf of the National Lottery. The process was facilitated by consultants Mark Webster and Sue McGavin from Citizen Engagement CIC. Meetings took place on zoom, as the planning process began at the beginning of the second lockdown during the Covid-19 pandemic. Covid-19 has impacted on the communities and organisations in the Big Local area, and this new plan incorporates the Hateley Cross Big Local proposed response to those impacts.



This plan represents an important moment in our story. We have moved from our initial phase of finding out what works and developing our contacts and projects to one of the main plan delivery. Plan delivery is a continuous process and as we continue to grow and meet new people and further develop conversations of how Hateley Cross could be an even better place to live, we will feed these back into our plan process. We will continue to listen, to learn, to reflect and to revise our action planning. We are excited about the plan and looking forward to working with all the people we will meet along the way to make it happen.

Big Local

At the heart of Big Local is a vision of empowered, resilient, dynamic, asset-rich communities making their own decisions on what is best for their area. The Big Local approach is to make sure that residents' time and energy is spent on the things that make a lasting difference to people and communities and at the same time making sure that there are systems and checks in place to account for funding. Therefore, the National Lottery funding for each Big Local area was awarded on the condition that it could be used over 10 years at the community's own chosen pace, and in accordance with their own plans and priorities.



The key features that make Big Local different from other programmes are:

- **Long term** – providing certainty and continuity, over 10-15 years (depending on timing of first plan submission).
- **Resident-led** – working directly with individuals living, working, studying and playing in areas, rather than through organisations; building confidence and capacity amongst those wanting to make a difference to their community and their local area.
- **Non-prescriptive** – enabling residents to spend on their own terms and in their own time, on what they judge to be most important to them.
- **Patient and non-judgemental** – giving communities the time and opportunity to learn, make mistakes, resolve disagreements and overcome challenges for themselves, on their way to achieving their ambitions.
- **Flexible and responsive support** – to help communities to build the confidence and capability to make the most of the opportunities available to them, while not constraining their own ambitions and initiative.

The outcomes set by Big Local are broad to give maximum scope for communities to set their own priorities. These are:

- 1. Communities will be better able to identify local needs and take action in response to them.**
- 2. People will have increased skills and confidence, so that they continue to identify and respond to needs in the future.**
- 3. The community will make a difference to the needs it prioritises.**
- 4. People will feel that their area is an even better place to live.**

To help them make the most of the opportunity, residents involved in Big Local have been supported to develop and deliver their plans, by a Local Trust programme of training, and networking and on the ground support from a Big Local Rep.

People are able to join the partnership group and contribute their ideas and efforts and we are looking for new people to help carry our Big Local forward. If you would like to know about joining the partnership you can find out more from our Facebook page and website and also contact us on 0121 544 1230 for an informal chat. We always make everyone very welcome.

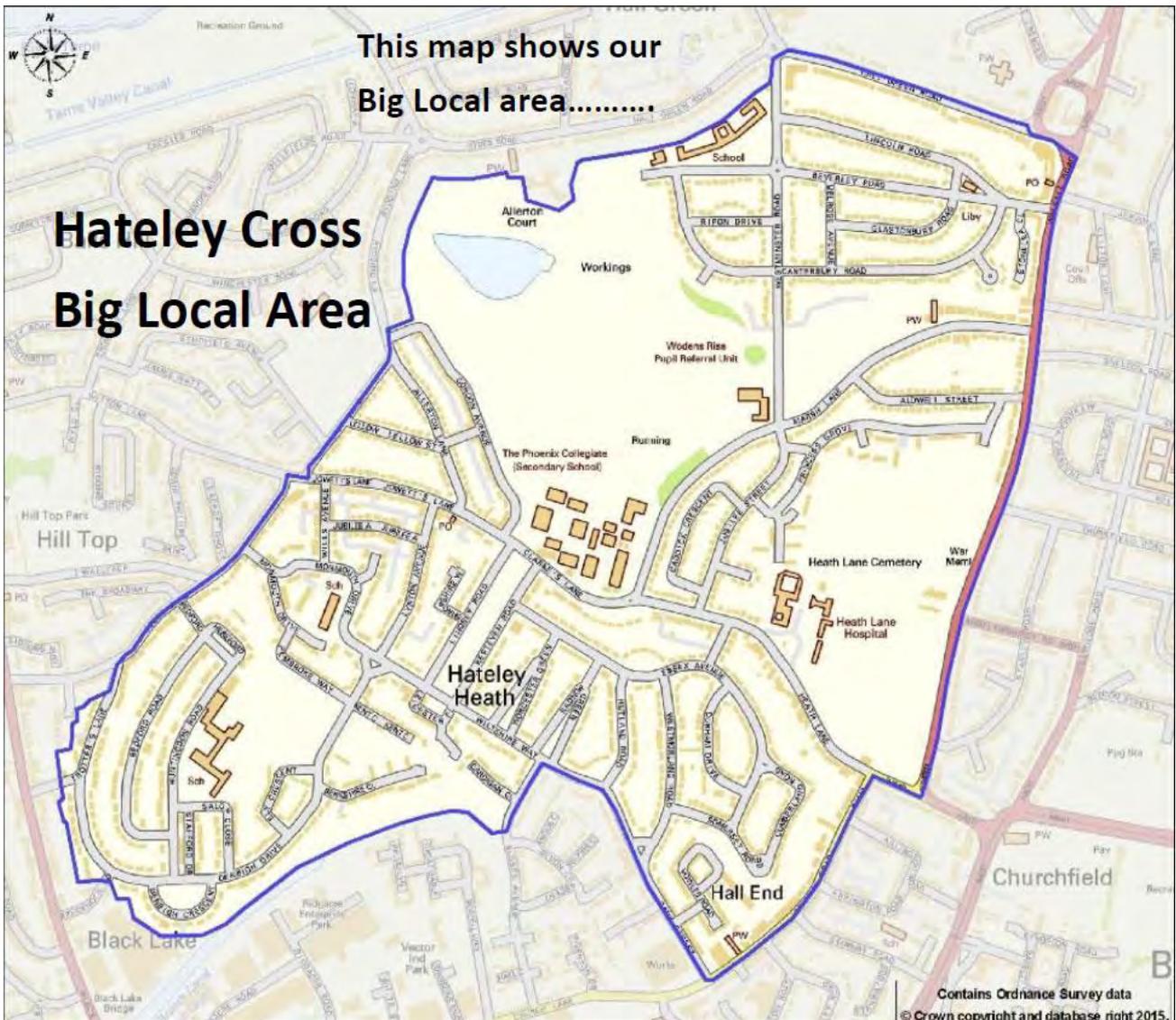
Our Locally Trusted Organisation (LTO)

Our Locally Trusted Organisation is Sandwell Community Information and Participation Service Ltd (SCIPS). The job of a Locally Trusted Organisation is to act as the accountable body for each Big Local area because Big Local partnerships themselves are unincorporated organisations and as such are legally unable to contract with other organisations. Also, Local Trust as the national programme manager, wants to make sure that resident led partnerships are not weighed down with the responsibility of the detail of funding and legalities which could prevent residents from doing what they do best which is acting as experts on their own communities and taking decisions in their communities' best interest. Locally Trusted Organisations are therefore contracted directly with Local Trust to provide the financial reporting for the partnership.

SCIPS has been the Locally Trusted Organisation for Hateley Cross Big Local since it started and has considerable knowledge of the area, the partnership and the support requirements of the Partnership. As part of this planning process, the partnership has reviewed its working arrangement with SCIPS and has decided to continue with SCIPS as their Locally Trusted Organisation and development support provider.

2. PROFILE OF THE AREA

Hateley Cross Big Local is an area located in the West Midlands close to West Bromwich and is formed of two areas: Hateley Heath and Stone Cross. We adopted the name 'Hateley Cross' for our Big Local area to reflect the two distinct and traditional neighbourhoods our area covers. Hateley Heath, to the south, and the area of Stone Cross to the north. Adjacent to our area is Sandwell General Hospital, and within walking distance from the Hateley Heath end is West Bromwich town centre. Our Big Local area includes the beautiful Mill Pool and a number of other green spaces as well. It also includes 3 primary schools, a secondary academy, a pupil referral unit, a family learning centre and Stone Cross branch library.



The Hateley Cross area is well known as a friendly place, brimming with people with talents and enthusiasm who are keen to improve their area. In comparison, to other areas in the West Midlands, Hateley Cross has a higher proportion of its population made up of people from a black or minority ethnic background and a higher number of young families and young people. The family size is probably related to the housing stock in the area which is largely family accommodation in council housing.

The data reveals some telling statistics about the area. The first being that the Hateley Cross Big Local Area is considerably more disadvantaged than the West Midlands average and also that it is more diverse, suffers worse health and wellbeing statistics and has a younger age profile than other areas. Hateley Cross has considerably more challenges than other areas in the West Midlands in terms of health, unemployment, educational attainment and income, as well as historic under resourcing.

Hateley Cross Big Local area includes a considerable amount of green space most of it unmanaged which presents huge challenges to the area in terms of the environment and amenity but it is also an asset with huge potential that Hateley Cross Big Local Partnership is keen to utilise it for the benefits to health, learning and the community.

The range of issues facing the area has not changed significantly since the writing of the last plan in 2018 though the impact of the most significant event of the last two years, notably the outbreak of the Covid-19 pandemic is yet to be seen. In October 2020 when we started gathering data for our plan, Hateley Heath ward had a Covid-19 infection rate of 432.4 per 100,000, putting it among the highest three wards in Sandwell (Birmingham Mail: 29/10/2020) and up with some of the highest in the country. By May 17th 2021, in line with national trends, this had fallen to 45.8 per 100,000, much lower, but still twice as high as the Sandwell average of 23 per 100,000. The partnership anticipates that there will be an inevitable impact on many areas of life which will become apparent as lockdown eases with particular consequences for employment as government support is withdrawn.

Feedback from the primary schools would also suggest that educational outcomes will have been significantly impacted by the pandemic especially as many households in the area do not have the facilities to properly support home-based learning. And although there is little local data to support the impact on health over the past year, it is certain that many ongoing treatments have been disrupted and diagnoses have been delayed. When this is coupled with more sedentary lifestyles, the effects on mental health of more isolation and increased stress within families, it is likely that impacts of Covid-19 will soon be reflected in the data and be felt for many years to come.

All of these factors have implications for the Hateley Cross Big Local Partnership and planned delivery. The Partnership has reflected on how its plan will contribute to helping the local community recover from this pandemic particularly around its priorities and action plans **bringing people together, building more neighbourliness, supporting learning and work and improving health and the outside environment.**

The following table of statistics drawn from *Local Insight* 10/02/2021 outlines some of the key demographics relative to the rest of the West Midlands.

Comparison of data for Hateley Cross compared with West Midlands

POPULATION
<ul style="list-style-type: none"> • Higher numbers of children 0-15 than WM average (25%-vs-20%) • Lower number of people in 65+ age group than WM average (13%-vs-19%) • Higher BME population than WM average (30%-vs-21%) • Higher number of White Non-British than WM average (4.4%-vs-3.6%) • Higher number of Sikhs than WM average (6.4%-vs-2.4%) • Higher number Hindus than WM average (2.3%-vs-1.3%) • Lower number of Muslim than WM average (3%-vs-6.7%)
HOUSING
<ul style="list-style-type: none"> • Lower home ownership than WM average (46%-vs-65%) • Higher socially rented households than WM (40.5%-vs-19.0%) <ul style="list-style-type: none"> - Mostly Local Authority (34.1%-vs-10.9%) – This links to age structure of population i.e., many young families
EDUCATION AND EMPLOYMENT
<ul style="list-style-type: none"> • Higher number of people with no qualifications than WM average (40%-v-29%) • Lower number of people with high-level qualifications than WM average (10%-v-23%) • Employment level slightly lower than WM average (35%-v-37%) • Unemployment among young people (18-24) higher than WM average (15%-vs-10%)
WELLBEING & HEALTH DATA
<ul style="list-style-type: none"> • Very high index of multiple deprivation compared to WM average (98%-v-29%) • Significantly higher child poverty than WM average (28%-v-20%) • High rates of disability than WM average e.g., attendance allowance and PIP (30%-v-20%) • Higher level of Community Needs Index than WM average (123%-v-82%) • Higher level of health deprivation than WM average (75% v 26%) • Lower levels healthy eating index than WM average (18%-v-26%) • Higher levels of Child obesity (10–11-year-olds) than WM average (30.6%-v-22.3%) • Higher levels of adult smokers than WM average (30.4%-v-21.8%) • Lower access to health services index than WM (10.1-v-20.5) • Lower rates of physical activity (51%-v-61%) and higher levels of inactivity (38%-v-26%) than WM averages. • Huge amount of unmanaged green spaces and much higher than WM average (8.1%-v-2.4%) – but no public parks or gardens

3. PREVIOUS PLANS AND ACHIEVEMENTS

As mentioned previously, this new plan will be the third plan for Hateley Cross Big Local and builds on the previous plans to make a **positive, lasting difference** in the area. Our first plan was based around engagement and consultation through grant giving under three themes of Community and Leisure, Community Safety and the Environment and Education and Learning.

These themes were expanded for our second plan to form the priorities of:

1. **Great Places:** *We will work with Sandwell Metropolitan Borough Council [SMBC] and others to support the provision of good quality, clean and safe spaces for our community to use. We will encourage and support people to become involved in the design, development and management of active community spaces.*

2. **Active community:** *We will support the development of clubs, services and activities for all sections of our diverse community, that reflect their needs, wishes, desires and aspirations. Where these are missing, we will work with them to identify ways to meet the need.*

3. **Inspired people:** *We will create opportunities for people to get involved with our neighbourhood, get to know each other, develop as individuals and help create a community where people belong especially those who feel excluded.*



Our second plan also identified that we wanted to realise our vision for Hateley Cross Big Local through:

- A sense of pride in the community.
- Greater cohesion, caring and kindness.
- Increased aspirations and opportunities, especially for our young people and those who feel excluded.
- People of all ages feel safe and secure in their environment.
- Sustainable funding.
- The whole community involved to enable support and a sense of belonging.



It also recognised that in order to deliver these priorities and aspirations the Partnership would have to:

- Develop strong working relationships with appropriate partners.
- Encourage the community to bring forward their own ideas (each theme has a community fund to encourage innovation and risk taking).
- Seek out new resources in kind and cash to complement our programme funding.

These aspirations and methods are still valid and have been further developed and built upon for this new plan as the partnership has gained further insight from its experience and from the planning process.

Achievements So Far

The unexpected outbreak of the Covid-19 pandemic in early 2020 coming right as it did in the middle of the implementation of the proposed programme, meant that many of the partnership's projects were delayed as were those undertaken by partners and funded organisations. Nevertheless, Hateley Cross Big Local was able to make considerable progress despite the delays and disruption caused by the pandemic and the consequent lockdown, and there have been some notable achievements.

- **The Partnership**

The Partnership members are rightly proud of the fact that they have continued with Big Local, particularly during the last year where members have had to learn new online communication skills mostly via Zoom. They have been ably supported by Sandwell Community Information & Participation Service (SCIPS) in this. They have also weathered 3 changes of Big Local Rep since the beginning of the process.



The last two years has seen a real consolidation in the strength and confidence of the Partnership. There has been a consistency of membership which has meant that they have been able to oversee delivery of the programme through a very turbulent period, adapting to going online and to rethinking their approach as the depth and severity of the pandemic became clear. The Partnership itself recognises that there is still more work to be done on developing its diversity and succession planning and will be seeking to build on its strengths over this next period.

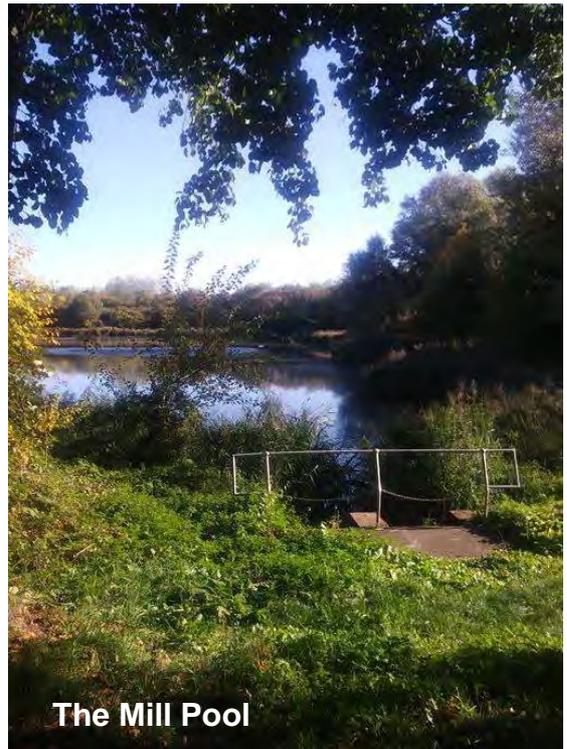
- **The Working Relationship with SCIPS**

In addition to providing support to the Partnership by being their LTO since 2016, Sandwell Community Information & Participation Service Ltd (SCIPS) has held a Service Level Agreement for the provision of community development work and marketing support which has evolved over the last 5 years. The strength and effectiveness of the working relationship with SCIPS is acknowledged both by the Partnership and by many stakeholders. It has been key to many of the achievements over the past 5 years and fundamental to enabling the Partnership to manage many of the issues that have arisen as a result of Covid-19.

- **Green Spaces and the Environment**

One of the biggest achievements has been the development of the green space action plan which emerged as a priority from the previous plan and was carried out through extensive consultation with the community at a range of well attended fun days and consultation events in the summer and autumn of 2019. This was supported by our local Councillors and backed up with consultation with key partners and stakeholders, most notably the officers from the Parks and Green Spaces team of Sandwell Council. The feedback report outlined a number of opportunities and development plans for each of the green spaces including the Mill Pool area.

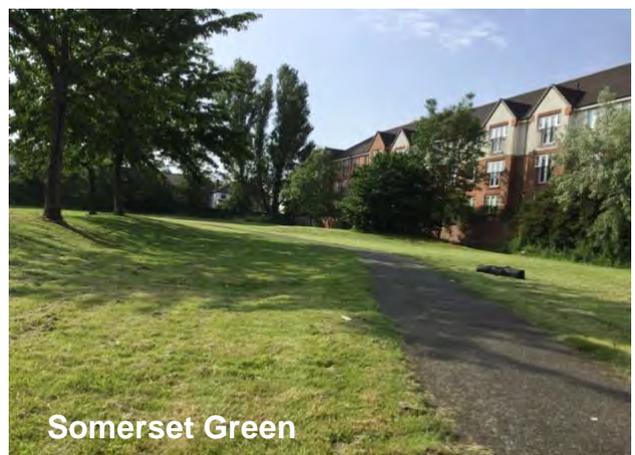
A programme of development based on the report has begun and has already resulted in the imminent installation of recreational equipment and environmental enhancement on Kesteven Green and Somerset Green in Summer 2021. The Partnership will be looking to develop these areas in the upcoming plan as means of achieving some of its other outcomes which include community involvement, involving young people, learning and health and wellbeing.



The Mill Pool



Kesteven Green



Somerset Green

The Partnership also commissioned consultants ADP (Birmingham) to carry out an in-depth appraisal of the Mill Pool site and possible opportunities. Their stage 1 report was published in 2020. The report identified the industrial heritage and nature opportunities of the site, although difficulty in identifying land ownership of the Mill Pool area has led to considerable frustration in deciding when and how to approach the opportunities presented by the Mill Pool. However very recently, the parties concerned with the uncertainty surrounding the land ownership have come together to find a way forward and this is in no small part down to the efforts of the Partnership as part of this planning process and their relationship with the council.

- **Work with Educational providers.**

As part of the last plan, Hateley Cross Big Local agreed to fund the three local primary schools with grants of £10,000 per year to enable them to undertake a range of environmental and curriculum projects. These projects enhanced the schools' provision and have contributed to meeting the main themes of Hateley Cross Big Local while also making inroads into the educational attainment aspects of the challenges facing the area.

The enhancements included:

- A school garden and new library at John Bosco, Primary School.
- Outdoor enhancements and Science Technology, Engineering and Maths (STEM) projects at Hateley Heath Primary School.
- A school garden including outdoor reading spaces as well STEM projects to improve critical thinking at Hall Green Primary School.

All the schools are keen to develop their working relationship with Hateley Cross Big Local partnership as is the Hateley Heath Family Education Training Centre which reported a very positive working relationship with Hateley Cross Big Local. All are keen to work on family learning and linking to green spaces and health & wellbeing.



- **Relationship with Sandwell Council**

One of the keys to the success of the Hateley Cross Big Local Partnership has been their ongoing relationship with Sandwell Council. As well as having active councillors who attend partnership meetings, the Partnership has developed a very strong working relationship with council officers, especially around the implementation of the green spaces' action plan (see page 11).

The ongoing funding to The Friends of Stone Cross Library has also meant that the library staff and volunteers have been actively involved in hosting and supporting a range of Hateley Cross Big Local funded events. These have added greatly to the range and quality of the events they have been able to offer the local community. The library in particular has developed a robust methodology around volunteering from which Hateley Cross Big Local can learn.



- **Investment in and support to local organisations**

As well as funding to schools and the Library outlined above, Hateley Cross Big Local Partnership has also run a small grants programme for local groups and organisations which has resulted in over £40,000 worth of grants for projects benefitting the local area. Although the pandemic has seen a drop in the number of organisations seeking grants, this is one of the key strategies for ensuring that groups will be able to continue with projects to help facilitate the community's recovery as it emerges from lockdown. See Appendix for grants given since the beginning of the programme.



4. CHALLENGES AND OPPORTUNITIES EMERGING FROM WORK TO DATE

In many ways the challenges that faced the Hateley Cross Big Local Partnership in 2018 as they established the last plan, are very similar to those that they face in 2021 which explains why many of the plan priority areas are very similar. However, as work has developed and also due to the intervention of Covid-19, a number of these challenges and issues have been redefined and a subsequent range of new challenges have arisen which necessitate some strategic changes. This will be achieved as far possible through a redrafting or reorientation of existing strands of work and through building on the strengths of the current programme.

This section of the plan seeks to explain some of these challenges and to give a context to the redrafting of our Vision, the development of our Legacy Statement and to the new Action Plan which aims to take us to the end of the Big Local Programme.

- **Green spaces – overcoming land ownership issues, cost implications and time lag**

The extensive consultation the Partnership engaged in 2019 and the resulting Green Spaces action plan has outlined a huge amount of potential work to develop the green spaces and environment across the Hateley Cross Big Local area. Some of the recommendations they have been able to act upon by commissioning projects, such as the installation of recreational equipment and minor landscaping work on Kesteven Green and Somerset Green respectively.

Other aspects, such as the extensive environmental work around the Mill Pool have thrown up some issues around land ownership and will require longer term work and the committed involvement of partners and wider investment than just the use of Big Local money.

Recognition that this may be a longer-term piece of work has led the Partnership to think about linking some of the environmental work to other work streams such as community engagement and volunteering, enabling the long-term work around green spaces to be a means of achieving other outcomes.

- **Re-engaging the community following lockdown**

We are yet to fully understand the significance of the Covid-19 pandemic in terms of changing people's behaviours and impacting on their willingness to engage in social gatherings and community activity. The Partnership, as well as many partners and stake holders, has talked about the importance of the events that Hateley Cross Big Local has hosted or supported over the past five years in raising the profile of the work and engaging with local residents. A clear aspiration and need that has emerged from the planning process has been the importance of re-engaging the community through events and celebrations and the need to build an events strategy and calendar of events around Hateley Cross Big Local priorities and the work of other organisations.

- **Increasing capacity in Hateley Cross Big Local to deliver on plan priorities**

Related to the former point around re-engaging the community after the lockdown but also related to the need to increase community capacity across all our programmes, Hateley Cross Big Local is intending to work with partner organisation to develop volunteering opportunities including developing opportunities to join the partnership itself.

We recognise Stone Cross Library already has a highly developed volunteering programme and through the planning process other partner and stakeholder organisations have talked about their willingness to support more volunteering. For example, Westminster Pupil Referral Unit has offered to involve some of their students in supporting environmental projects as part of their Duke of Edinburgh Award Scheme and, primary schools suggested ways in which they could involve parents in supporting reading through storytelling and reading aloud.

- **Engaging residents in healthier lifestyles**

Although this is clearly a longer term challenge than just those that have emerged over the past three years, the impact of the Pandemic and the lockdown, upon health has been huge and added to an already important challenge for the Partnership. It points to the urgent need to re-engage the community across all our work to promote active lifestyles and engagement linked to exercise, access to fresh food and the potential for food growing, environmental enhancement, learning and work and socialisation. In the longer-term greater involvement with health partners will also be built into our work to tackle issues such as outdoor play and activities by using the green spaces.

- **Connected working – working with partners**

One thing that became clear through the planning process is Hateley Cross Big Local is involved with promoting and funding a large range of amazing projects with partners, from supper evenings in the library right through to the provision of reading huts in Hall Green Primary School.

During the process of putting this plan together many of these partners and stakeholders talked about their willingness to work more closely with the Partnership and other partners to maximise the potential of their own projects and to better support Hateley Cross Big Local priorities.

- **Communications**

Stakeholders reported that they were often unsure about the up-to-date information regarding Big Local activities in general and many said they would appreciate regular information as well as more information about how they or their service users could be more involved. Many offered to distribute information on behalf of Hateley Cross Big Local, for example, all of the schools consulted offered to pass on information to families through notes in school bags, direct email to parents etc.

- **Impact of Covid-19 on learning**

All the educational providers we talked to during this planning process identified the huge impact that Covid-19 was having on learning outcomes. Not only were many of the schools closed for a large part of 12 months but many of the other facilities offering learning opportunities for children and families such as the Hateley Heath Family Education Training Centre and the Stone Cross Library, have been closed. All partners talked about the need to re-engage children and adults in learning opportunities as we emerge from lockdown and to engage agencies and the wider community in supporting projects which will impact on learning outcomes. Ideas included using outdoor spaces for family learning, involving parents in supporting the reading of their children and the purchase of a library bus.

- **Employment and training**

Although employment and pay levels have been an issue for many years for residents in the Hateley Cross area, the Partnership has particularly identified the huge impact that the Covid-19 crisis and lockdown has had on wage levels, job security, unemployment (following the withdrawal of furlough) and long-term job prospects, particularly on young adults. Hateley Cross Big Local has identified the need to take urgent action to address this issue and is looking to implement a job training and support service programme working with a range of providers.

- **Engaging young people**

As part of the previous plan, Hateley Cross Big Local instigated a work stream to engage young people through a consultation project and to set up a Youth Forum. This work was substantially disrupted by the Covid-19 pandemic, leaving this project incomplete. As the lockdown is eased the Young Voices project is being restarted and it is hoped that this will gather data and information about the priorities of young people and also result in a forum that can continue to impact on the implementation of this plan. Hateley Cross Big Local Partnership recognises the need to engage with young people and will build their engagement into a range of our projects. We will continue to work with education providers as well as sports and social clubs to ensure their needs are reflected in our programme and we aim to establish an employment training initiative to ensure we take action on youth unemployment. The partnership has allocated a budget to develop engagement with young people.

- **The need for meeting places / flexible space**

An underlying and ongoing issue for Hateley Cross has been the lack of a meeting and activity base for the Big Local Partnership as well as the need for more activity space in general for community groups across our area. This would not only expand the range of provision that could be offered in the community but also raise the profile of Hateley Cross Big Local.

We have explored the possibility of a number of venues, and we are currently looking into the possibility of establishing a partnership with another organisation to take over a disused building in the area, the old SAPA building.

As part of our ongoing programme, we will also seek to establish a directory of bookable spaces across the area which can be accessible for community events and activities by all organisations in the area.

- **Sustainability of the Big Local programme**

We need to ensure that Hateley Cross Big Local remains a strong and viable organisation until the end of the programme. We would also like to ensure that the work of our Big Local continues beyond the ten-year programme life cycle and sustains our legacy outlined in this document. To that end we are going to explore the possibility of setting up another entity in the form of a community organisation/association that can continue our work once the present programme has ended.

A related challenge that has become more apparent over the past three years has been the difficulty in engaging and keeping new members of the Partnership. We are aware that the present profile of the membership is not wholly representative of the local community and particularly of the need to engage some younger people who can help sustain the Partnership beyond the initial ten-year programme.

The challenges and resulting opportunities, work strands and related cross cutting themes are summarised below.

CHALLENGE	Green spaces – overcoming land ownership issues, cost implications and time lag
RESPONSE	Using the environment as a vehicle to meet other outcomes such as healthy living, education, volunteering, bringing people together.
OPPORTUNITY	Working with partners to develop smaller areas of land on an ad hoc basis / building on relationship with council’s green spaces team to implement the Hateley Cross Big Local green spaces strategy.
EMERGING THREAD	Environment as means to engage the community and other partners and maximise investment.
CROSS-CUTTING THEMES	Health, Learning, Families, Children, Legacy.

CHALLENGE	Re-engaging the community following lockdown
RESPONSE	Involving local residents more in the Big Local process and in improving their community /lives.
OPPORTUNITY	More focussed development work. Developing a local events programme and calendar of events.
EMERGING THREAD	Importance of community engagement to building community pride and community capacity.
CROSS-CUTTING THEMES	Bringing people together, neighbourliness, self-worth.

CHALLENGE	Increasing capacity in Hateley Cross Big Local programme to deliver on plan priorities
RESPONSE	Developing learning and skills though volunteering and community cohesion. Building additional community capacity through volunteering.
OPPORTUNITY	Working with partners to build on existing volunteering opportunities and strategies and develop them further.
EMERGING THREAD	Importance of volunteering to contribute to capacity.
CROSS-CUTTING THEMES	Volunteering, learning, sustainability, young people.

CHALLENGE	Engaging residents in healthier lifestyles
RESPONSE	Promoting healthy lifestyles through activity and learning programmes with emphasis on growing and the environment.
OPPORTUNITY	Building health outcomes across all work programmes and renewing partnership with health agencies.
EMERGING THREAD	Importance of health and wellbeing across all the Hateley Cross Big Local programmes.
CROSS-CUTTING THEMES	Self-worth, green spaces, bringing people together.

CHALLENGE	Connected working – working with partners
RESPONSE	Developing a cross agency forum /network of agencies.
OPPORTUNITY	Increasing opportunities for connected working and better communication between partners and stakeholders.
EMERGING THREAD	Importance of establishing more connected working around themes.
CROSS-CUTTING THEMES	Legacy, learning, volunteering.

CHALLENGE	Impact of Covid-19 on learning
RESPONSE	Establishing a programme of activities to address the impact on learning outcomes related to the lockdown.
OPPORTUNITY	Re-engaging children and adults in learning opportunities as we emerge from lockdown and to engage agencies and the wider community in supporting projects which will impact on learning outcomes.
EMERGING THREAD	Working with community, schools and educational providers around educational outcomes.
CROSS-CUTTING THEMES	Families and children, young people, self-worth.

CHALLENGE	Employment and training
RESPONSE	Establishing a programme of training to develop appropriate skills to address employability, particularly of young adults.
OPPORTUNITY	Commission training from an agency/s to address the employability needs of local people.
EMERGING THREAD	Supporting employment and employability.
CROSS-CUTTING THEMES	Learning, young people.

CHALLENGE	Engaging young people
RESPONSE	Ensuring that the needs of young people and young adults are reflected in all the Hateley Cross Big Local programmes.
OPPORTUNITY	Building activities into all programmes to ensure the involvement of young people.
EMERGING THREAD	Working with partner agencies to work with young people to ensure young people's voices are heard.
CROSS-CUTTING THEMES	Sustainability, bringing people together, learning, self-worth.

CHALLENGE	The need for a community hub and bookable venues
RESPONSE	Identifying places across the area that can be used to support community activities.
OPPORTUNITY	Establish a Hateley Cross Big Local base and a directory of bookable spaces across the area.
EMERGING THREAD	Building community capacity and higher levels of community capacity.
CROSS-CUTTING THEMES	Legacy and sustainability, community capacity.

CHALLENGE	Sustainability of the Big Local programme
RESPONSE	Building on the Partnerships strengths and addressing the need to diversify its membership.
OPPORTUNITY	Recruiting new members to the Partnership and developing a succession organisation to take on the work of Hateley Cross Big Local after the end of the Big Local Programme.
EMERGING THREAD	Succession planning beyond the Big Local Programme.
CROSS-CUTTING THEMES	Legacy and sustainability, community capacity, bringing people together, volunteering.

5. LEGACY AND VISION

In order to develop the Vision and the Legacy Statement, the Partnership members worked with the consultants through a series of 3 workshops with questions designed to enable the formulation of a positive model of the future community of Hateley Cross and the difference that Hateley Cross Big Local would make both during the delivery of its Big Local Plan and for the future. The vision concentrated largely on how the Partnership, using its experience and consultations, envisaged Hateley Cross would be in the year 2026 and beyond and was used to develop the plan themes, priorities and the Costed Vision.

The development of the Legacy Statement concentrated more on the difference the plan would make to the community and area, what would be left at the end of the National Lottery funding and how this would happen.

The Legacy and Vision were then further developed to create longer term aims driven by requirements and aspirations identified on the ground in the community, and were then linked through the action planning process to form the Costed Vision which is detailed later.

Vision

Hateley Cross will be a place of aspiration and strong community spirit.

It will be a friendly place where all people say hello to one another and feel included.

The community will care for our green spaces, and use them for wellbeing, recreation and the appreciation of nature and the outdoors.

There will be opportunities for learning, training and improving skills.

Our young people will have a sense of self-worth from being involved in the community and they will have a vision for the future.

People will have opportunities to come together for activities where families and children will enjoy the safe spaces here and we will see children playing outside.



Legacy Statement

Our legacy will thrive through our community and other agencies.

To do this we will invest in community spaces, training, young people, health and wellbeing and the green environment. We will:

- Develop our green spaces to improve wellbeing and provide leisure activities for families and children for example through activities related to the Mill Pool, a community allotment and school gardens.
- Commission training to sustain skills improvement and job opportunities.
- Develop a way of working with volunteers that incentivises and values their contribution to the community.
- Create a community association to sustain the work of Big Local and recognise its achievements.
- Provide investment for organisations to develop their community spaces.
- Create a community hub by mapping our community assets so that there is bookable space for activities across the area.
- Bring people together for celebrations and community events.
- Facilitate a network of agencies and community to provide opportunities for education and learning.
- Work with agencies to reach out to and involve young people.



6. PLAN DELIVERY

The two main factors driving the development of the action plans and the plan delivery framework were **Aspiration** and **Inclusion**.

The diagram below aims to show the thinking behind the arrangement of the plan and the connections between the Priorities, Outcomes and Actions and how plan delivery will be achieved. All three of the action areas shown are interlinked and in practice this will mean there is some flexibility in the actual delivery.



- **Outline Costed Vision**

From the vision and the workshops, we were able to derive our priorities for our plan to form the basis of the Costed Vision required by Local Trust as part of the new planning process.

Priority	Action area/Legacy intention
1. Community Pride	Cleaner/ greener (green spaces and enhanced environment).
2. Community Aspiration	Education, training, learning, work, health.
3. Community Spirit and Involvement	Neighbourliness, volunteering, inclusion, families, young people, events, bringing people together.

Recognising that other elements would also need to form part of our plan delivery i.e., partnership running costs including staffing, project management and partnership development and sustainability, monitoring and evaluation, volunteer development and relationship brokerage, we have added two further categories to our costed vision.

Priority	Action area /Legacy intention
4. Grants and Commissions	Investment in other organisations to deliver elements of the plan.
5. Partnership Costs and Sustainability	Staffing, Partnership development, project management, evaluation, brokerage, contract management, community association, marketing and communications.

- **Partnership Development and Sustainability**

Underpinning plan delivery is a strong partnership that is attuned to its community through engagement and listening and therefore remains relevant to the community. For example, the Partnership recognised that as part of its ongoing plan delivery and feedback it would need to carry out some further research on what the community will look like post-Covid-19, certainly regarding mental health, education and poverty and it would need to understand what as partnership it needs to put in place to be up to the challenge.

The challenges and opportunities workshop with the partnership identified that the new plan would require a refocusing of the support work from the Locally Trusted Organisation and a new commission. As referred to earlier, the partnership has confirmed it will be recommissioning SCIPS who will provide the LTO role (funded separately under a contract direct with Local Trust), project management and delivery, Partnership support and administration. This forms part of the Costed Vision.

For the Partnership this means that some elements of the refocused work will have to be picked up through commissioning and working with other partners, by the partnership members themselves or by SCIPS in their role as project management and delivery agent. These elements are:

- Volunteering development
- Brokering relationships
- Working with other agencies – sharing resources and expertise
- Communications
- Events organisation and mapping
- Development work- partnership /community/stakeholders/skills
- Inclusion - bringing people together
- Moving from consultation to action

Recognising that the Partnership itself is an element of legacy for the Hateley Cross area, we identified some ways to strengthen the Partnership. These actions in themselves form an action plan for the Partnership's own development and are included under the Costed vision priority of Partnership Costs and Sustainability.

PARTNERSHIP DEVELOPMENT PLAN

- Getting more people involved by creating more opportunities for people to engage in the partnership and making it less daunting through an induction and catch-up process and holding regular socials or more informal meetings.
- Encouraging younger people through the Young Voices project, by working with the schools and creating volunteering opportunities for younger people across the elements of the Big Local plan.
- Becoming more diverse so that the partnership can reflect the community cultures and ages of the community of Hateley Cross by reaching out to BME communities and people especially newer communities like the Polish community - doing something specific to get them involved.
- Retaining members on the partnership - being more encompassing of other people and recognising that everyone has different strengths and recognising that meetings are not for everybody and creating more informal interactions such as coffee mornings to encourage lots of other ways for people to join in on the partnership journey.
- Improving digital confidence.
- Utilise the resources of Local Trust – our Big Local Rep, learning clusters, community leadership academy, Insight and Workplace.
- Ensure that projects are evaluated in line with their aims and objectives and their intended outcomes.
- Commission marketing and communications activities to ensure that residents and partners are kept up to date with Hateley Cross Big Local developments and that web and social media information is regularly updated.

We also looked at the other elements of legacy and matched these with the data, the stakeholder conversations, community consultations, experience, knowledge and achievements so far, and wove these together to form cross cutting action plans.

7. ACTION PLANNING

The key areas for action have been drawn directly from the legacy we intend to create outlined in Chapter 5, which is why we have called them Legacy Intentions. Each legacy intention links directly to a priority in the Costed Vision and to the intended outcomes of the programme. Health and Wellbeing and Young People and Inclusion have been integrated into the action planning as cross-cutting elements throughout.

The Legacy Intentions / areas for action are:

1. GREEN SPACES
2. TRAINING AND LEARNING
3. NETWORK OF AGENCIES
4. BRINGING PEOPLE TOGETHER
5. COMMUNITY HUB / VENUE NETWORK
6. DEVELOPING VOLUNTEERING
7. INVESTMENT IN OTHER ORGANISATIONS
8. DEVELOPING COMMUNITY ASSOCIATION

In the following tables we outline the action areas with the key actions, interventions and indicative timescale. The budgets for each area are included in Chapter 8 “**Budgets and Costed Vision**”. We aim to evaluate the programme around each Legacy Intention and we have included a section in the table entitled “how will we know if we have achieved our intention” which indicates key areas of focus for monitoring and evaluation of the programme.

LEGACY INTENTION/ ACTION AREA	GREEN SPACES
COSTED VISION PRIORITY 1	Community Pride
WHAT	
<ul style="list-style-type: none"> • Delivering activities and projects linked to green spaces. • Using green spaces as a means of delivering Hateley Cross Big Local priorities. 	
HOW	
<ul style="list-style-type: none"> • Planning and developing a series of projects on each green space. • Developing new green spaces. • Developing volunteering. • Building other agencies involvement. • Working closely with the Council. 	
WHO	
<ul style="list-style-type: none"> • Green Spaces Working Group supported by project management and Development Worker. 	
WHEN (now / sooner / later)	
<ul style="list-style-type: none"> • Now / Sooner (6 months to 2 years). 	
COST	
<ul style="list-style-type: none"> • Staffing cost. • Project costs. 	
ADDED VALUE	
<ul style="list-style-type: none"> • Beautiful green spaces. • Developing skills and learning opportunities. 	
FIRST STEPS	
<ul style="list-style-type: none"> • Developing a detailed action plan. 	
OUTCOMES	
<ul style="list-style-type: none"> • Enhancing health and wellbeing. • Cleaner. • Greener. • Environmentally sustainable. • Building community pride. • Involvement of young people. 	
HOW WILL WE KNOW IF WE HAVE ACHIEVED OUR INTENTION	
<ul style="list-style-type: none"> • Number of projects completed improving green spaces. • Less litter. • Residents being able to talk about how improvements have made a difference. • Numbers of people attending events or engaged in projects to enhance green spaces. 	

LEGACY INTENTION/ ACTION AREA	TRAINING AND LEARNING OPPORTUNITIES	
COSTED VISION PRIORITY 2	Community Aspiration	
	Skills development	Job opportunities
WHAT		
<ul style="list-style-type: none"> • Creating opportunities for people to develop skills. <ul style="list-style-type: none"> - skills linked to better job opportunities (employability skills, technical skills). - skills for self-development and wellbeing. - skills linked to development of local community (e.g., volunteering). 		
HOW		
<ul style="list-style-type: none"> • Commissioning training provider(s) for employment and employability. • Providing opportunities for self-development and wellbeing. • Developing volunteering. 		
WHO		
<ul style="list-style-type: none"> • Skills linked to employability → external training provider(s). • Skills for self-development and wellbeing → depending on the project. • Volunteering → Volunteer Co-ordinator or as part of Development Worker role. 		
WHEN (now / sooner / later)		
<ul style="list-style-type: none"> • Now. 		
COST		
<ul style="list-style-type: none"> • Cost of training provider(s). • Project costs. 		
ADDED VALUE		
<ul style="list-style-type: none"> • Enhancing community capacity. • External training provider(s). <ul style="list-style-type: none"> - provision of a training base. - local recruitment of trainers. - supporting local industry. - multiplier effect of investing locally. 		
FIRST STEPS		
<ul style="list-style-type: none"> • Writing specification for external training provider(s). • Developing volunteering strategy. 		
OUTCOMES		
<ul style="list-style-type: none"> • Building young people's self-worth and future. • Enhancing wellbeing. • Opportunities for learning and skills development. 		
HOW WILL WE KNOW IF WE HAVE ACHIEVED OUR INTENTION		
<ul style="list-style-type: none"> • Numbers of residents receiving training and gaining qualifications. • Numbers of residents being able to explain how learning opportunities have enhanced their skills and learning. • Numbers of people entering employment after receiving training. 		

LEGACY INTENTION/ ACTION AREA	NETWORK OF AGENCIES
COSTED VISION PRIORITY 3	Community Spirit and Involvement
WHAT	
<ul style="list-style-type: none"> • Creating a network of local organisations and agencies to develop real opportunities and activities for local people to participate and learn. 	
HOW	
<ul style="list-style-type: none"> • Bringing local organisations and agencies together, e.g., Stone Cross library, local schools, Pupil Referral Unit, training providers. • Linking school and agency projects to Hateley Cross Big Local outcomes. • Building practical links between organisations. • Sharing and linking projects. • Working with the network to develop a project plan. 	
WHO	
<ul style="list-style-type: none"> • Development Worker. 	
WHEN (now / sooner / later)	
<ul style="list-style-type: none"> • Now. 	
COST	
<ul style="list-style-type: none"> • Staffing cost. • Venues and refreshments costs. • Project costs. 	
ADDED VALUE	
<ul style="list-style-type: none"> • Opening local facilities and projects to wider community. • Funding for projects linked to Hateley Cross Big Local projects, priorities and outcomes. 	
FIRST STEPS	
<ul style="list-style-type: none"> • Designating a Partnership member who can speak on behalf of Hateley Cross Big Local. • Invite people to initial meeting. 	
OUTCOMES	
<ul style="list-style-type: none"> • Opportunities for learning, education and developing skills. • People coming together. • Involvement of young people. • Network of agencies. 	
HOW WILL WE KNOW IF WE HAVE ACHIEVED OUR INTENTION	
<ul style="list-style-type: none"> • Number of partners involved in delivering priorities. • Numbers of partners commissioned or funded to deliver projects. • Numbers of partners being able to demonstrate how they have contributed to Hateley Cross Big Local priorities. • Existence of agency networks specific to Hateley Cross Big Local. • Young people demonstrating a sense of self-worth through involvement in Hateley Cross Big Local projects. 	

LEGACY INTENTION/ ACTION AREA	BRINGING PEOPLE TOGETHER			
COSTED VISION PRIORITY 3	Community Spirit and Involvement			
	Community events	Celebrations	Consultation events	Clubs
WHAT				
<ul style="list-style-type: none"> • Creating opportunities for people to come together and be included. 				
HOW				
<ul style="list-style-type: none"> • Planning series of key Hateley Cross Big Local events each year, e.g., celebration at Kesteven Green (summer festival, playscheme, fitness challenge), allotment harvest, festival at the Mill Pool, school garden open days, outdoor reading events. • Mapping other organisations' events and publicising them. • Developing volunteering. 				
WHO				
<ul style="list-style-type: none"> • Commissioning Events Co-ordinator or as part of Development Worker role. 				
WHEN (now / sooner / later)				
<ul style="list-style-type: none"> • Now / Sooner (6 months to 2 years). 				
COST				
<ul style="list-style-type: none"> • Staffing cost. • Events budget. 				
ADDED VALUE				
<ul style="list-style-type: none"> • Encouraging volunteering. • Getting people to know each other. 				
FIRST STEPS				
<ul style="list-style-type: none"> • Planning events linked to projects and community spaces, e.g., launch of Kesteven Green project. 				
OUTCOMES				
<ul style="list-style-type: none"> • Neighbourliness "People saying hello". • Enhancing wellbeing. • Community pride. • Children playing out safely. • Something for families to do. • Inclusion. • People will be volunteering. 				
HOW WILL WE KNOW IF WE HAVE ACHIEVED OUR INTENTION				
<ul style="list-style-type: none"> • Numbers of people attending events. • Numbers of people reporting enhanced perceptions of neighbourliness and community safety. 				

LEGACY INTENTION/ ACTION AREA	COMMUNITY HUB / VENUE NETWORK
COSTED VISION PRIORITY 3	Community Spirit and Involvement
WHAT	
<ul style="list-style-type: none"> • Creating a network of bookable community spaces for use by community. • Developing a hub for Big Local use at the old SAPA building. 	
HOW	
<ul style="list-style-type: none"> • Mapping assets, • Coordination of spaces and events, e.g., website, directory, central telephone number etc. • Stone Cross Library. • Gayton Road Community Centre. • People Referral Unit Space and new build. • Development of community space with training provider(s) where feasible. • Old SAPA building. • Access to school buildings and outdoor spaces. 	
WHO	
<ul style="list-style-type: none"> • Someone to carry out initial mapping and technical setup. • Administrator for signposting, promotion and bookings. 	
WHEN (now / sooner / later)	
<ul style="list-style-type: none"> • Sooner (6 months to 2 years). 	
COST	
<ul style="list-style-type: none"> • Staffing cost. • Mapping. • Individual booking room booking cost. 	
ADDED VALUE	
<ul style="list-style-type: none"> • Trade-off of rent against investment in any community buildings e.g., access to old SAPA building for 5 years if goes ahead. • Access to community spaces, e.g., school gardens. 	
FIRST STEPS	
<ul style="list-style-type: none"> • Commissioning the mapping linked to projects and facilities. • Firming up investments in old SAPA building and arrangements. 	
OUTCOMES	
<ul style="list-style-type: none"> • Base for Hateley Cross Big Local. • People will have a choice of venues, events and activities to meet their needs. • Places and spaces for community activities. • Bookable space. 	
HOW WILL WE KNOW IF WE HAVE ACHIEVED OUR INTENTION	
<ul style="list-style-type: none"> • Index of bookable spaces in the Hateley Cross Big Local area. • Hateley Cross Big Local Partnership completing contract for the old SAPA building. • Audit of use of bookable community space. • More groups meeting locally and more local activities. 	

LEGACY INTENTION/ ACTION AREA	DEVELOPING VOLUNTEERING
COSTED VISION PRIORITY 3	Community Spirit and Involvement
WHAT	
<ul style="list-style-type: none"> • Creating an approach to volunteering that works for Hateley Cross Big Local. 	
HOW	
<ul style="list-style-type: none"> • Creating volunteering opportunities, e.g., Duke of Edinburgh, TRA litter picks. • Recruitment strategy. • Creating volunteering framework – safety and DBS checks; equipment (by project); skills development e.g. First Aid; supervision (by project); incentives; expenses policy; refreshments. • Quantifying volunteering opportunities. • Learning from success stories, e.g., Library, and sharing expertise. • Involving young people and keep it informal. • Volunteering for events. 	
WHO	
<ul style="list-style-type: none"> • Volunteer Co-ordinator or as part of Development Worker role. • Separate agencies lead on their own projects. 	
WHEN (now / sooner / later)	
<ul style="list-style-type: none"> • Sooner (6 months to 2 years): mapping projects and activities. 	
COST	
<ul style="list-style-type: none"> • Staffing cost / commissioning cost. • Training (could be done by other agencies). • Expenses and equipment. Other costs, e.g., project costs. 	
ADDED VALUE	
<ul style="list-style-type: none"> • Volunteers feeling valued and important. • Building a sense of community pride. • Inclusion. • Skills development leading to jobs. • Willingness to get more involved. 	
FIRST STEPS	
<ul style="list-style-type: none"> • Developing a project plan. • Developing Volunteer project specification. 	
OUTCOMES	
<ul style="list-style-type: none"> • Involving people in things that need doing and adding value. • Building neighbourliness and social capital. • Skills development. • Involving and developing young people. 	
HOW WILL WE KNOW IF WE HAVE ACHIEVED OUR INTENTION	
<ul style="list-style-type: none"> • Numbers of volunteers involved in delivering projects. • Volunteers being able to describe their contribution to Hateley Cross Big Local outcomes and how volunteering has enhanced their lives. • Volunteers moving in to jobs and other opportunities particularly young people. 	

LEGACY INTENTION/ ACTION AREA	INVESTMENT IN OTHER ORGANISATIONS			
COSTED VISION PRIORITY 4	Grants and Commissions			
	Green spaces	Learning	Young people	Volunteering
WHAT				
<ul style="list-style-type: none"> Investing in groups and agencies that are meeting Hateley Cross Big Local priorities and outcomes through community grants or commissioning proposals. 				
HOW				
<ul style="list-style-type: none"> Developing grant criteria for small grants. Developing commissioning process for proposals. Funding projects and proposals that come out of Hateley Cross Big Local community work. Evaluation of projects and feeding it back into the Hateley Cross Big Local plan. Keeping public informed about the projects and successes. 				
WHO				
<ul style="list-style-type: none"> Partnership process (subgroup). Development Worker. 				
WHEN (now / sooner / later)				
<ul style="list-style-type: none"> Now. 				
COST				
<ul style="list-style-type: none"> Staffing cost. Commissioning budget. Grants budget. 				
ADDED VALUE				
<ul style="list-style-type: none"> Sharing information and learning from each other. Adding capacity by developing links between agencies. Linking Hateley Cross Big Local money and priorities to local agencies agenda. 				
FIRST STEPS				
<ul style="list-style-type: none"> Revising grant criteria. Setting up a monitoring and evaluation framework. Creating a framework for project proposal assessment. 				
OUTCOMES				
<ul style="list-style-type: none"> Sustainability of Hateley Cross Big Local work in the community. Enhancing capacity of local organisations to meet the needs of the local community. 				
HOW WILL WE KNOW IF WE HAVE ACHIEVED OUR INTENTION				
<ul style="list-style-type: none"> Numbers of projects funded, and amount of money invested. Audit of outcomes from organisations receiving funding relative the Hateley Cross Big Local priorities. 				

LEGACY INTENTION/ ACTION AREA	DEVELOPING COMMUNITY ASSOCIATION
COSTED VISION PRIORITY 5	Partnership Costs and Sustainability
WHAT	
<ul style="list-style-type: none"> • Creating an “association” appropriate to circumstances. • Developing an archive and record of achievements and projects. • Raise funds for plan delivery. 	
HOW	
<ul style="list-style-type: none"> • Continuing to develop Partnership. • Carrying out recording and evaluation of projects. • Building on existing volunteers. • Collecting stories. • Raising profile of Hateley Cross Big Local. 	
WHO	
<ul style="list-style-type: none"> • Partnership. • Development Worker/External Consultant. 	
WHEN (now / sooner / later)	
<ul style="list-style-type: none"> • Later. 	
COST	
<ul style="list-style-type: none"> • Staffing cost. • Meetings costs. • Communications costs. • Project costs. 	
ADDED VALUE	
<ul style="list-style-type: none"> • Sustaining the Hateley Cross Big Local vision. • Maintaining relationships and networks developed through Hateley Cross Big Local. 	
FIRST STEPS	
<ul style="list-style-type: none"> • Developing evaluation framework . 	
OUTCOMES	
<ul style="list-style-type: none"> • Continuing relationships building through Hateley Cross Big Local. • Maintaining a record of achievements and change. • Sustaining the work of the Hateley Cross Big Local . 	
HOW WILL WE KNOW IF WE HAVE ACHIEVED OUR INTENTION	
<ul style="list-style-type: none"> • The establishment of a community association or other legacy body. • The establishment of archive and record of achievements. • A vehicle for fundraising for the future and to address shortfalls in the plan. 	

8. BUDGETS AND COSTED VISION

To ascertain the amount left in our budget for Plan 3 we looked at committed spend and uncommitted spend in Plan 2. We decided to roll over the committed spend of £13,325 for the Young Voices project into this new Plan 3. We included the underspend on Plan 2 as available for Plan 3 as this will be returned to our main pot of money. We added this together with the current amount left in our Big Local pot held by Local Trust. The amounts are shown below:

AMOUNT AVAILABLE FOR PLAN 3	Amount
Current total remaining in Big Local Pot held by Local Trust	£597,934
Underspend remaining with Local Trust on Plan 2 - will be reissued as part of Plan 3 grant	£34, 782
Total available for Plan 3	£632,716

UNCOMMITTED AND COMMITTED FUNDS AVAILABLE FOR PLAN 3	Amount
Uncommitted funds available for Plan 3	£619,391
Roll over from Plan 2 to "Aspiration & Involvement" Plan 3: Young Voices	£13,325
Total available for Plan 3	£632,716

There is £94,000 committed spend already drawn down under Plan 2 by SCIPS, acting as our Locally Trusted Organisation. The projects for this are:

Kesteven and Somerset Greens,	£54,000
The Old SAPA building	£20,000
Schools' grants	£20,000

In all likelihood this will be spent before the money for Plan 3 is drawn down and so has not been included in the above figures for Plan 3.

The Partnership had a thorough discussion on how they would prefer to allocate their spending and investment for the future and which projects would come on stream at which point throughout the life of this plan. This is illustrated on the notes section below in the Costed Vision and Budget Plan.

It was clear that the Partnership spending aspirations exceeded the amount available as the total spending plan came to £670, 825; with a total available of £632,716 this leaves a shortfall of £38,109. To make up the difference, the partnership intends to commission a fundraiser to make up this shortfall which currently has been set against Priority 1 “Community Pride” in the action area related to Green Spaces, reducing that budget aspiration to £61,891 from £100,000. The availability of potential Section 106*** money to offset this as well as the comparative availability of funding for environmental projects has influenced our decision to do this.

*** Planning obligations under **Section 106** of the Town and Country Planning Act 1990. Builders of new homes are asked for financial payments that the planning authority can use to fund projects that could mitigate the impact of the new home on the local community and infrastructure. The Partnership could apply for available Section 106 money for some of the eligible green space areas.

Our Costed Vision and Budget Plan

GRANT PERIOD \ PLAN PRIORITIES	01 Jul 21 – 31 Dec 21	01 Jan 22 – 30 Jun 22	01 Jul 22 – 31 Dec 22	01 Jan 23 – 30 Jun 23	01 Jul 23 – 31 Dec 23	01 Jan 24 – 30 Jun 24	01 Jul 24 – 31 Dec 24	01 Jan 25 – 30 Jun 25	01 Jul 25 – 31 Dec 25	31 Mar 26 to end	£
	£	£	£	£	£	£	£	£	£	£	£
1. Community Pride				*50,000 *30,945.50 *19,054.50 Mill Pool match / PRU Westminster		*25,000 *15,472.75 *9527.25 Denbigh – men shed /allotment		*25,000 *15472.75 *9527.25 Marsh Lane			*100,000 *61,891 *38,109
2. Community Aspiration	15,500 Research needs	50,000 Training commissions	13,500	13,500	13,500	13,500	13,500	13,500	13,500		160,000
3. Community Spirit & Involvement	19,575 Incl. 13,325 Young Voices	6,250	6,250	6,250	6,250	6,250	6,250	6,250			63,325
4. Grants & Commissions **	10,000	15,000	15,000	20,000	20,000	10,000	5,000	5,000			100,000

*Overall budget

*Committed funds in Plan 3

*Shortfall / Funding target

**Events, volunteering, asset mapping & grants tailing off towards the end of the plan to allow for evaluation and completion

GRANT PERIOD \ PLAN PRIORITIES	01 Jul 21 – 31 Dec 21	01 Jan 22 – 30 Jun 22	01 Jul 22 – 31 Dec 22	01 Jan 23 – 30 Jun 23	01 Jul 23 – 31 Dec 23	01 Jan 24 – 30 Jun 24	01 Jul 24 – 31 Dec 24	01 Jan 25 – 30 Jun 25	01 Jul 25 – 31 Dec 25	31 Mar 26 to end	£
	£	£	£	£	£	£	£	£	£	£	£
5.Partnership & Sustainability	28,500	33,000	33,000	33,000	28,000	23,000	23,000	23,000	23,000		247,500
LTO / Management	25,000	25,000	25,000	25,000	20,000	20,000	20,000	20000	20,000		200,000
C.A. Fundraiser		5,000	5,000	5,000	5,000						20,000
Marcoms	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500		22,500
Partnership Costs	1,000	500	500	500	500	500	500	500	500		5,000
Total budget needed for Plan 3											670,825
Total budget available for Plan 3											632,716
Shortfall / Funding target											38,109

APPENDIX
ORGANISATIONS GRANT-FUNDED BY BIG LOCAL 2015-2021

PATHWAY SMALL GRANTS

Group Name or Programme	Funding Amount £
U-choose Youth Project (P)	500
Sandwell Crime Prevention Panel (P)	493
Gayton Road Bowling Club (P)	400
SAPA (P)	500
Wodensborough Community Boxing Club (P)	500
Essex Avenue TRA (P)	500
PATHWAY TOTALS	2,893

SMALL GRANTS

Group Name or Programme	Funding Amount £
Essex Avenue TRA (2016)	500
Wodensborough Community Boxing Club	500
46th Sandwell Scout Group	500
46th Sandwell Cub Section	500
U-choose Youth Project	2,500
Emily Johnson (Individual)	750
Friends of Stone Cross Library	500
Black Country African Club	500
Welfare to Wellbeing	3,940
Hall Green primary	924
Litter Watch	2,833
Local Donation (individual)	500
Sandwell Youth Bus (Sandwell Council)	1,650
St John Bosco primary school (KO Sports)	400
Hall Green Primary (KO Sports)	400
Hall Green Primary school	1,500
Hall Green Primary school	500
Essex Avenue Community TRA	650

Friends of Stone Cross Library	545
SAPA	721
Wodensborough Boxing Club (2017)	500
Hateley Heath Primary school	683
Essex Avenue Community TRA	3,100
Wodensborough Boxing Club	500
West Bromwich Hockey Club	300
46th Sandwell Scouts	500
West Bromwich Girl Guiding Association	500
Future Golf CIC	496
Wodensborough Boxing Club	500
St Mary Magdalene C of E School	500
Hall Green Breakfast Club	500
2016 – 2021 Total	28,892

LARGER GRANTS

Group/ Organisation	Total Grant £
Hateley Heath School	30,000
Hall Green School	30,000
St John Bosco School	30,000
Stone Cross Library	5,000
Buckley Training Services	9,125
Total 2018/19 – 2020/21	104,125

**Hateley
Heath**

**Stone
Cross**

Big Local

